

Hot Chili Limited ACN 130 955 725

Corporate Governance Statement

ASX Principle and Recommendation	Compliance	Commentary	
Principle 1: Lay solid foundations for management and oversight			
 Recommendation 1.1 A listed entity should have and disclose a board charter setting out: the respective roles and responsibilities of its board and management; and those matters expressly reserved 	Yes	The Board has adopted a Board Charter which discloses the roles and responsibilities of the Board and senior management. Under the Board Charter, the Board is responsible for the overall operation and stewardship of Hot Chili and, in particular, for the long-term growth and profitability of	
to the board and those delegated to management.		Hot Chili, the strategies, policies and financial objectives of Hot Chili and for monitoring the implementation of those policies, strategies and financial objectives. A copy of Hot Chili' Board Charter is available on the Company's website: <i>www.hotchili.net.au</i> .	
 Recommendation 1.2 A listed entity should: undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and provide security holders with all material information in its possession relevant to a decision on whether or not to elect or reelect a director. 	Yes	Hot Chili will conduct specific checks of candidates prior to their appointment or nomination for election by Shareholders. This includes good fame and character requirements for Directors, the Managing Director (chief executive officer) (CEO) and the Chief Financial Officer (CFO) and CFO in accordance with Listing Rule 1.1 condition 20. Hot Chili will include in its notices of meeting a brief biography of each Director who stands for election or re-election. The biography will set out the relevant qualifications and professional experience of the nominated Director for consideration by Shareholders. This information will also be included on Hot Chili' website: <i>www.hotchili.net.au</i> .	
Recommendation 1.3 A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	Yes	Hot Chili engages or employs its Directors' and other senior executives under written agreements setting out key terms and otherwise governing their engagement or employment by Hot Chili. The CEO is employed pursuant to a written employment agreement with Hot Chili and each Non-Executive Director is engaged under a letter of appointment.	

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Recommendation 1.4 The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	Yes	The Company Secretary reports directly and is accountable to the Board in relation to all governance matters. The Company Secretary advises and supports the Board members on general governance matters, implements adopted governance procedures and coordinates circulation of meeting agendas and papers
 Recommendation 1.5 A listed entity should: have and disclose a diversity policy; through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and disclose in relation to each reporting period: the measurable objectives set for that period to achieve gender diversity; the entity's progress towards achieving those objectives; and either: the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes): or ii. if the entity is a "relevant employer" under the Workplace Gender Equality Indicators", as defined in and published under that Act. 	Yes	The Board has adopted a Diversity Policy which is designed to further Hot Chili commitment to supporting and further developing its diversity through attracting recruiting, engaging and retaining diverse talent and aligning Hot Chili' culture and management systems with this commitment. Hot Chili has not set measurable objectives for achieving gender diversity. There are no women on the board. Women hold 37.5% of senior management roles and 23% of the employees are women. Hot Chili is not a relevant employer under the Gender Equality Act The Diversity Policy is available on the Company's website: <i>www.hotchili.net.au</i> .
Recommendation 1.6	Yes	The performance of the Board is evaluated on an ongoing basis to ensure alignment
 A listed entity should: have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and 		with Hot Chili' corporate objectives. In particular, the evaluation of the Board is overseen by the Chairman and Board members are required to complete questionnaires providing feedback on the Board's performance. The review process

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• disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.		for committees is undertaken by way of feedback from the Board.
		An evaluation was undertaken prior to TSXV listing in December 2021.
Recommendation 1.7	Yes	The performance of senior executives is
A listed entity should:	0 0	evaluated on an ongoing, informal basis to ensure alignment with Hot Chili' corporate
• have and disclose a process for		objectives. In particular, the evaluation of senic executives is conducted by reference t agreed key performance indicators whic are agreed at the start of each year an formally reviewed at the end of the relevan year.
evaluating the performance of its senior executives at least once every reporting period; and		
 disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period. 		

Yes

Recommendation 2.1

The board of a listed entity should

- have a nomination committee which:
 - has at least three members, a majority of whom are independent directors; and
 - is chaired by an independent director,

and disclose:

- o the charter of the committee;
- the members of the committee; and
- as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.

Hot Chili has a combined ESG and Nomination Committee. The Nomination Committee is responsible for assisting the Board in ensuring that the Board and its committees comprise of individuals who are best able to discharge their responsibilities, with regard to the law and the highest standard of governance.

The Committee consists of:

•

- Nicole Adshead-Bell, Non-Executive Chairman
- Allan Trench, Non-Executive Director;

Randall Nickson, Non-Executive DirectorAll three directors are considered to be independent Directors for the purposes of the ASX Recommendations.

The ESG and Nomination Committee Charter is awaiting approval by the Board and will be available on the Company's website: *www.hotchili.net.au*. Meanwhile, the principles of the Nomination Committee are included in the charter of the Remuneration and Nomination Committee Charter, available on the Company's website.



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Recommendation 2.2 A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	Yes	Hot Chili does not have a Board Skills Matrix. Relevant skills, qualifications and experience are detailed in the Annual Report.	
Recommendation 2.3	Yes	Disclosure of the names of Directors	
A listed entity should disclose:		considered by the Board to be independent is provided in the annual report and on the	
 the names of the directors considered by the board to be independent directors; if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and the length of service of each director. 		 Company's website. The current independent Directors are: Allan Trench, Non-Executive Director; Randall Nickson, Non-Executive Director and Nicole Adshead-Bell, Non-Executive Chairman. Details of the Directors' interests, positions, associations and relationships are disclosed in the Company's Annual Report lodged with ASX. 	
Recommendation 2.4 A majority of the board of a listed entity should be independent directors.	No	The Board comprised 50% of independent Directors. The number of independent directors is adequate for size and stage of life of the Company.	
Recommendation 2.5	Yes	The Chairman (Dr Nicole Adshead-Bell) is	
The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.		considered to be an independent directorDr Adshead-Bell is not the CEO.	
Recommendation 2.6 A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	Yes	Hot Chili has a process to induct and educate new Directors about the nature of Hot Chili' business, current issues, the corporate strategy and the expectations of the Company concerning the performance of Directors. Directors may visit all operations and meet with management to gain a better understanding of the business. Directors are given access to continuing education opportunities to update and enhance their skills and knowledge.	
Principle 3: Instil a culture of acting lawfully, ethically and responsibly			
Recommendation 3.1 A listed entity should articulate and	Yes	Hot Chili is committed to instilling and continually reinforcing a culture across the	
disclose its values.		organisation of acting lawfully, ethically and responsibly. This is encapsulated in Hot Chili' Values and Code of Conduct, which	

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		applies to Directors and the employees of Hot Chili and where relevant and to the extent possible, consultants, secondees and contractors of Hot Chili.
		The Company's Code of Conduct is available on its website: www.hotchili.net.au.
 Recommendation 3.2 A listed entity should: have and disclose a code of conduct for its directors, senior executives and employees; and ensure that the board or a committee of the board is informed of any material breaches of that code. 	Yes	Hot Chili has established a Code of Conduct, which is disclosed on the Company's website, which sets out the standards with which the Directors and employees of Hot Chili and where relevant and to the extent possible, consultants, secondees and contractors of Hot Chili, are expected to comply in relation to the affairs of Hot Chili' business. In accordance with Hot Chili' Board Charter,
coue.		any and all material or suspected breaches of the Code of Conduct Policy will be reported to the Board or a relevant committee of the Board upon identification.
Recommendation 3.3 A listed entity should:	Yes	Hot Chili has a Whistleblower Policy. The Whistleblower Policy is available on its website; www.hotchili.net.au.
 have and disclose a whistleblower policy; and ensure that the board or committee of the board is informed of any material incidents reported under that policy. 		In accordance with Hot Chili' Board Charter, any and all material or suspected breaches of the Whistleblower Policy will be reported to the Board or a relevant committee of the Board upon identification.
 Recommendation 3.4 A listed entity should: have and disclose an anti-bribery and corruption policy; and ensure that the board or a committee of the board is informed of any material breaches of that policy. 	Yes	Hot Chili has an Anti-bribery and Corruption Policy. The Anti-bribery and Corruption Policy is available on its website: <i>www.hotchili.net.au</i> . In accordance with Hot Chili' Board Charter, any and all material or suspected breaches of the Anti-bribery and Corruption Policy will be reported to the Board or a relevant committee of the Board upon identification.

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Principle 4: Safeguard the integrity of corporate reports

Yes

Recommendation 4.1

The board of a listed entity should:

- have an audit committee which:
 - has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and
 - is chaired by an independent director, who is not the chair of the board,
- and disclose:
 - o the charter of the committee;
 - the relevant qualifications and experience of the members of the committee; and
 - in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- if it does not have an audit committee, disclose that fact and the processes it employs that verify independently and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.

Recommendation 4.2

The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.

Hot Chili has a joint Audit and Risk Management Committee which is responsible for overseeing the integrity of the Company's statutory financial reporting, reviewing independence the and performance of the external auditor, approving external audit fees and responsible for Risk and Compliance review activities.

The Committee consists of:

- Allan Trench, Non-Executive Director;
- Randall Nickson, Non-Executive Director; and
- Nicole Adshead-Bell, Non-Executive Chairman.

All are considered to be independent Directors for the purposes of the ASX Recommendations.

The Audit and Risk Management Committee's Terms of Reference have been approved by the Board and is available on the Company's website: www.hotchili.net.au_

The Company will report periodically on the number of times the Audit and Risk Management Committee met throughout the period and the individual attendances of the members at those meetings.

Yes

Hot Chili will obtain declarations from its CEO and CFO before its financial statements are approved substantially in the form referred to in Recommendation 4.2.

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Recommendation 4.3 A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	Yes	Hot Chili ensures the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor. The Company satisfies itself that these reports are materially accurate, balanced and provide investors with appropriate information.
Principle 5: Ma	ke timely and I	balanced disclosure
Recommendation 5.1	Yes	The Board has adopted a Continuous
A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under the listing rule 3.1.		Disclosure Policy. Hot Chili is subject to the continuous disclosure requirements of Chapter 3 of the Listing Rules and section 674 of the Corporations Act.
		Hot Chili is committed to observing its disclosure obligations under the Corporations Act and its obligations under the Listing Rules. All announcements provided to ASX will comply with Chapter 5 of the Listing Rules and will be posted on Hot Chili's website: www.hotchili.net.au.
Recommendation 5.2	Yes	Hot Chili ensures that its Board shall
A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.		receive copies of all material market announcements both before, and promptly after they have been made.
Recommendation 5.3 A listed entity that gives a new and substantive investor or analyst presentation should release a copy of presentation material on the ASX Market Announcements Platform ahead of the presentation.	Yes	Hot Chili releases a copy of any new and substantive presentation materials on the ASX Market Announcements Platform prior to any presentations made. All presentation materials provided to the ASX areposted on the Hot Chili website: <i>www.hotchili.net.au</i> .
Principle 6: Res	pect the rights	s of security holders
Recommendation 6.1 A listed entity should provide information about itself and its governance to investors via its website.	Yes	Information about Hot Chili, including its corporate governance and copies of its various corporate governance policies and charters, is available on Hot Chili's website: <i>www.hotchili.net.au</i> .
Recommendation 6.2	Yes	The Board has a Shareholder
A listed entity should have an investor relations program that facilitates effective two-way communication with investors.		 Communications Policy (available on its website), the purpose of which is to ensure Hot Chili: provides timely and accurate information equally to all Shareholders and market participants regarding the Company including its financial situation, performance, ownership, strategies, activities and governance; and



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		 adopts channels for disseminating information that are fair, timely and cost efficient.
		Hot Chili will communicate with its Shareholders:
		 through releases to the market via the ASX;
		• through Hot Chili' website;
		 through information provided directly to Shareholders; and
		• via general meetings.
Recommendation 6.3 A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	Yes	Hot Chili supports Shareholder participation in general meetings and will seek to provide appropriate mechanisms for such participation, including by ensuring that meetings are held at convenient times and places to encourage Shareholder participation.
		In preparing for general meetings of Hot Chili, Hot Chili will draft the notice of meeting and related explanatory information so that they provide all of the information that is relevant to Shareholders in making decisions on matters to be voted on by them at the meeting. This information will be presented clearly and concisely so that it is easy to understand and not ambiguous.
		Hot Chili will use general meetings as a too to effectively communicate with Shareholders and allow Shareholders a reasonable opportunity to ask questions and to otherwise participate in the meeting.
		Mechanisms for encouraging and facilitating Shareholder participation will be reviewed regularly to encourage a high level of Shareholder participation.
Recommendation 6.4 A listed entity should ensure that all substantive resolutions at a meeting of	Yes	The Chairman will call for a poll on all substantive resolutions at a meeting rather than voting by a show of hands.
substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.		The Company's practice at general meetings is to read out and/or display the proxy votes received for each resolution, at the time of voting. This ensures that Shareholders present at the meeting are kept informed as to the level of support for each resolution.
		Hot Chili' Constitution provides a right for Shareholders to call for a poll on a resolution at a general meeting.
Recommendation 6.5	Yes	Hot Chili considers that communicating with Shareholders by electronic means is ar

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A listed entity should give security holders the option to receive communications from and send communications to, the entity and its security registry electronically.

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efficient way to distribute information in a timely and convenient manner.

Shareholders have the option to receive communications from Hot Chili electronically and Hot Chili encourages them to do so.

Principle 7: Recognise and manage risk

Yes

Yes

Recommendation 7.1

The board of a listed entity should:

- have a committee or committees to oversee risk, each of which:
 - has at least three members, a majority of whom are independent directors; and
 - is chaired by an independent director,
 - and disclose:
 - the charter of the committee;
 - the members of the committee; and
 - as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- if it does not have a Risk Management Committee or committees that satisfy (a) above, disclose that fact and the processes it emplovs for the overseeina entity's risk management framework.

Recommendation 7.2

The board or a committee of the board should:

 review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and Hot Chili' Audit and Risk Management Committee is responsible for overseeing risk management of the Company.

Refer to Principle 4 above for details on the composition of the committee and disclosures the Company will make.

The Audit and Risk Management Committee will be guided by the Risk Management Policy for Hot Chili. The purpose of the Policy is to:

- appropriate systems are in place to identify to the extent reasonably practicable all material risks that may impact on Hot Chili' business;
- the financial impact of identified risks is understood and appropriate internal control systems are in place to limit Hot Chili' exposure to such risks;
- appropriate responsibilities are delegated to control the identified risks effectively; and
- any material changes to Hot Chili' risk profile are disclosed in accordance with Hot Chili' Continuous Disclosure Policy.

Further, the Audit and Risk Management Committee (as delegated by the Board) is also responsible under the Risk Management Policy for the management and internal control of the processes by which risk is considered for both ongoing operations and prospective actions.

The Board is responsible for risk oversight and the management and internal control of the processes by which risk is considered, for both ongoing operations and prospective actions. The Board will review Hot Chili' risk management framework on an annual basis to ensure Hot Chili' risk management framework continues to be effective.

		hot chili united	
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• disclose, in relation to each reporting period, whether such a review has taken place.			
Recommendation 7.3	Yes	Yes	Hot Chili does not have an internal audi
 A listed entity should disclose: if it has an internal audit function, how the function is structured and what rais it parformer or 		function at this stage. The Board considers that, given the current size and scope of Ho Chili' operations, an internal audit function is not necessary.	
 what role it performs; or if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes. 		The Board as a whole oversees the effectiveness of risk management and internal control processes.	
		Further detail of the processes the Company employs for evaluating and continually improving the effectiveness of its risk management and internal contro processes are set out in Hot Chili' Risk Management Policy, which is available or Hot Chili' website: <i>www.hotchili.net.au</i> .	
		The Board intends to reconsider the requirement for and benefits of, an interna audit function as Hot Chili' operations grow and evolve.	
Recommendation 7.4 A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	Yes	Hot Chili' primary activity is minera exploration in Chile. These activities expose Hot Chili to operational, economic environmental and social sustainability risks similar to those faced by all other participants in the mining and exploration industries in Chile.	
		The Company has established an ESG and Nomination Committee	
		The Committee consists of:	
		 Nicole Adshead-Bell, Non-Executive Chairman; (Chair) 	
		Allan Trench, Non-Executive Director and	
		 Randall Nickson, Non-Executive Director. 	
		All members are considered to be independent directors for the purposes o the ASX Recommendations.	
		Further disclosure on the Company's work in the community and ESG Framework are available in the Annual Report.	

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Principle 8: Remunerate fairly and responsibly

Yes

Yes

Recommendation 8.1

The board of a listed entity should:

- have a remuneration committee which:
 - has at least three members, a majority of whom are independent directors; and
 - is chaired by an independent director,

and disclose:

- o the charter of the committee;
- the members of the committee; and
- as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or
- if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.

Hot Chili' Remuneration Committee is responsible for approving Hot Chili' remuneration policies and framework from time to time (currently the Remuneration Policy) and determining whether the remuneration and conditions of service of senior executives are appropriate and consistent with the approved remuneration policies and framework.

The Committee consists of:

- Nicole Adshead-Bell, Non-Executive Chairman;
- Allan Trench, Non-Executive Director; and
- Randall Nickson, Non-Executive Director. (Chair)

All members are considered to be independent Directors for the purposes of the ASX Recommendations.

The Remuneration and Nomination Committee Charter has been approved by the Board and is available on the Hot Chili website: *www.hotchili.net.au*.

Hot Chili' Remuneration Policy sets out the current processes the Committee employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive. The Policy is available on the Hot Chili' website: www.hotchili.net.au.

Hot Chili will set out the remuneration paid or provided to Directors and senior executives annually in the remuneration report contained within Hot Chili' annual report to Shareholders.

Recommendation 8.2

A listed entity should separately disclose its policies and practices regarding the remuneration of nonexecutive directors and the remuneration of executive directors and other senior executives. Hot Chili' policies and practices regarding the remuneration of Non-Executive Directors and senior executives are set out in Hot Chili' Remuneration Policy. This Policy is available on the Hot Chili' website: *www.hotchili.net.au*.



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 Recommendation 8.3 A listed entity which has an equity- based remuneration scheme should: have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and 	Yes	Hot Chili' Remuneration Policy provides that no Director or member of senior management (including any employee who is a restricted employee under the Hot Chili' Securities Trading Policy) who participates in an equity-based remuneration scheme established by Hot Chili may enter into any transaction designed to limit the economic risk of participating in the equity-based remuneration scheme.
disclose that policy or a summary of it.		Hot Chili' Remuneration Policy is available on the Hot Chili' website: www.hotchili.net.au.